

<b>Municipality of Lakeshore</b>				
<b>2022 Quarter 4 Year End December 31, 2022</b>				
	<b>Budget</b>	<b>Forecast</b>	<b>Variance (Surplus) / Deficit</b>	<b>% Variance</b>
<b>Chief Administrative Officer</b>				
<b>CAO Office</b>				
Net Total	(407,381)	(415,800)	8,419	-2.07%
<b>Digital Transformation &amp; Cloud Services</b>				
Net Total	(1,024,715)	(1,768,931)	744,216	-72.63%
<b>Council Services</b>				
Net Total	(326,523)	(297,619)	(28,904)	8.85%
<b>Committees of Council</b>				
Net Total	11,225	27,973	(16,748)	149.21%
<b>Officer</b>	<b>(1,747,394)</b>	<b>(2,454,377)</b>	<b>706,983</b>	<b>-40.46%</b>
<b>Strategic &amp; Legal Affairs</b>				
<b>Strategic and Legal Affairs</b>				
Net Total	(223,116)	(225,217)	2,101	-0.94%
<b>Legal Services</b>				
Net Total	(856,333)	(1,482,161)	625,828	-73.08%
<b>Civic Affairs</b>				
Net Total	(616,506)	(620,006)	3,500	-0.57%
<b>Workforce Development</b>				
Net Total	(414,962)	(416,933)	1,971	-0.48%
<b>Animal Control</b>				
Net Total	(30,150)	2,996	(33,146)	109.94%
<b>Fire</b>				
Net Total	(2,273,339)	(2,373,134)	99,795	-4.39%
<b>Police</b>				
Net Total	(4,950,187)	(4,950,013)	(174)	0.00%

<b>Crossing Guards</b>				
Net Total	(67,966)	(73,254)	5,288	-7.78%
<b>Total Strategic &amp; Legal Affairs</b>	<b>(9,432,559)</b>	<b>(10,137,723)</b>	<b>705,164</b>	<b>-7.48%</b>
<b>Growth &amp; Sustainability</b>				
<b>Growth and Sustainability</b>				
Net Total	(210,793)	(201,087)	(9,706)	4.60%
<b>Economic Development &amp;</b>				
Net Total	(193,925)	(181,324)	(12,601)	6.50%
<b>ATRC Facilities &amp; Fields</b>				
Net Total	(2,324,809)	(2,598,770)	273,961	-11.78%
<b>Recreation</b>				
Net Total	(578,234)	(321,091)	(257,143)	44.47%
<b>Marina</b>				
Net Total	(81,150)	53,188	(134,338)	165.54%
<b>Community Planning</b>				
Net Total	(750,725)	(671,690)	(79,035)	10.53%
<b>GIS</b>				
Net Total	(210,058)	(98,538)	(111,520)	53.09%
<b>Building</b>				
Net Total	-	(0)	0	0
<b>By Law</b>				
Net Total	(352,865)	(326,874)	(25,991)	7.37%
<b>Public Service</b>				
Net Total	(616,822)	(625,546)	8,724	-1.41%
<b>Total Growth and Sustainability</b>	<b>(5,319,381)</b>	<b>(4,971,732)</b>	<b>(347,649)</b>	<b>6.54%</b>

<b>Operational Services</b>				
<b>Operational Services Admin</b>				
Net Total	(207,593)	(208,502)	909	-0.44%
<b>Roads &amp; Fleet</b>				
Net Total	(14,778,292)	(14,513,590)	(264,702)	1.78%
<b>Parks &amp; Trails</b>				
Net Total	(1,839,187)	(1,718,935)	(120,252)	6.54%
<b>Engineering and Infrastructure</b>				
Net Total	(746,769)	(606,223)	(140,546)	18.82%
<b>Capital Projects</b>				
Net Total	(351,036)	(351,001)	(35)	0.01%
<b>Drainage</b>				
Net Total	(225,217)	(306,393)	81,176	-36.44%
<b>Facilities (non ATRC) &amp;</b>				
Net Total	(1,756,324)	(1,616,579)	(139,745)	7.96%
<b>Solid Waste</b>				
Net Total	(1,479,075)	(1,487,575)	8,500	-2.58%
<b>Total Operational Services</b>	<b>(21,383,493)</b>	<b>(20,808,797)</b>	<b>(574,696)</b>	<b>2.69%</b>
<b>Finance &amp; Corporate Accounts</b>				
<b>Finance Admin</b>				
Net Total	(224,652)	(181,539)	(43,113)	19.19%
<b>Accounting and Revenue</b>				
Net Total	455,916	1,025,495	(569,579)	124.52%
<b>Financial Planning &amp; Analysis</b>				
Net Total	(364,704)	(390,178)	25,474	-6.98%
<b>Corporate Accounts</b>				
Net Total	38,016,267	38,615,436	(599,169)	1.58%
<b>Accounts</b>	<b>37,882,827</b>	<b>39,069,214</b>	<b>(1,186,387)</b>	<b>3.13%</b>
<b>Total Taxation Funded Accounts</b>	<b>-</b>	<b>696,585</b>	<b>(696,585)</b>	

<b>Water</b>					
<b>Water</b>					
Net Total	-		1,720,813	(1,720,813)	
<b>Total Water</b>	<b>-</b>		<b>1,720,813</b>	<b>(1,720,813)</b>	
<b>Wastewater</b>					
<b>Wastewater</b>					
Net Total	-		2,085,659	(2,085,659)	
<b>Total Wastewater</b>	<b>-</b>		<b>2,085,659</b>	<b>(2,085,659)</b>	