PART 1 - Municipal Taxation Revenue

Municipal Revenue

Revenue Category	Amount
User Fee Revenue	1,523,160
Licences & Permits	786,100
Fines Revenue	3,600
Recovery of Staff	750,900
Grant Revenue	756,590
Sponsorships & Donations	5,000
Advertising Revenue	15,000
Miscellaneous Revenue	123,300
Concession Revenue	12,100
Rental Income	138,665
Interest Revenue	3,233,000
Special Charges On Taxes	281,940
Payments in Lieu	400,000
Debenture Revenue	5,000
Waste Collection	3,212,548
Recovery Of Wages	40,000
Recovery Of Expense	480,422
Wind Farm Revenue	394,640
Federal Gas Tax	1,987,053
OCIF	2,970,646
OMPF	480,000
Provincial Offences	110,000
Supplementary Tax Revenue	945,000
Slip Rentals	396,000
Wage Subsidy	153,700
Municipal Levy	42,483,424
Fuel and Oil Sales	319,880
Aquatics Revenue	696,500
Ice Revenue	1,276,765
Gaming Revenue	150,000
Total Revenue	64,130,933

Schedule A to By Law

Municipal Expenses

Revenue Category	Amount
Wages	18,939,155
Office Expenses	2,590,432
Administrative Expenses	3,758,591
Operating Costs	17,400,388
Program Supplies	1,130,504
Reserves	20,311,863
Total Expense	64,130,933

Wastewater Revenue

Revenue Category	Amount
Miscellaneous Revenue	28,985
Local Improvements	100,000
Consumption Charge	6,019,174
Basic Charge	3,458,981
Total Revenue	9,607,140

Wastewater Expenses

Revenue Category	Amount
Wages	101,898
Office Expenses	7,600
Administrative Expenses	4,557,948
Operating Costs	4,613,779
Reserves	325,915
Total Expense	9,607,140

Water Revenue

Revenue Category	Amount
User Fee Revenue	95,950
Miscellaneous Revenue	41,000
Interest Revenue	100,000
Meter Sales	195,000
Watermain Revenue	23,723
Consumption Charge	7,035,033
Basic Charge	4,261,283
Recovery of Staff	231,000

Schedule A to By Law

Recovery of Expense	234,000
Total Revenue	12,216,989

Water Expenses

Revenue Category	Amount
Administrative Expenses	1,813,963
Office Expenses	212,000
Operating Costs	2,086,599
Program Supplies	337,000
Reserves	4,223,813
Wages	3,543,614
Total Expense	12,216,989

PART II Reserves

Name	Type of Fund	Projected Opening Balance	Contributions	Operating Draws	Capital Draws	Estimated Development Charges To Be Collected	Projected Closing Balance
Parkland Dedication	Obligatory Reserve Funds	1,203,512			3,068,000	114,284	(1,750,204)
				5 200 002			
Development Charges	Obligatory Reserve Funds	1,061,380		5,266,993	1,445,000	2,908,861	(2,741,752)
Federal Gas Tax	Obligatory Reserve Funds	127,053	1,987,053		-		2,114,106
Building Services – Operating	Obligatory Reserve Funds	970,979		654,100	-		316,879
Building Services – Capital	Obligatory Reserve Funds	175,390	-		-		175,390
Tree Planting – Subdivisions	Obligatory Reserve Funds	140,622	-	20,000	-		120,622
Parking Lot Development	Obligatory Reserve Funds	749	-		-		749
Ontario Community Infrastructure Fund (OCIF)	Obligatory Reserve Funds	429,184	2,970,646	80,000			3,319,830
OCLIF Cannabis Legalization	Obligatory Reserve Funds	37,149	-		-		37,149
Modernization Program Grant	Obligatory Reserve Funds	-	-		-		-

Name	Type of Fund	Projected Opening Balance	Contributions	Operating Draws	Capital Draws	Estimated Development Charges To Be Collected	Projected Closing Balance
Invest Windsor Essex - Economic Development	Obligatory Reserve Funds	201,986	-		-		201,986
Safe Restart	Obligatory Reserve Funds	264,383	-	264,000	-		383
Housing Accelerator Fund	Obligatory Reserve Funds	7,436,162					7,436,162
	Discretionary Reserve						
Future Employee Benefits	Funds	714,999	-		-		714,999
Debt Reduction	Discretionary Reserve Funds	1,440,753	-		-		1,440,753
Wastewater	Discretionary Reserve Funds – Wastewater	598,568	3,732,133		4,113,320		217,381
Wastewater – Capital	Discretionary Reserve Funds – Wastewater	271,814	271,600		_		543,414
Wastewater - Capitar	T unus – Wastewater	271,014	271,000				
Water	Discretionary Reserve Funds – Water	18,874,022	5,368,795		14,105,000		10,137,817
Water – Filters	Discretionary Reserve Funds – Water	1,473,084	103,000		_		1,576,084
		1,473,004	105,000		-		1,370,084
Working Funds	Reserves	-	-		-		-

Name	Type of Fund	Projected Opening Balance	Contributions	Operating Draws	Capital Draws	Estimated Development Charges To Be Collected	Projected Closing Balance
Contingency	Reserves	1,442,026	-		-		1,442,026
Community Improvement Plan	Reserves	100,133	-		_		100,133
Assessment Stabilization	Reserves	1,939,651	-	-	-		1,939,651
Accumulated Sick Leave	Reserves	55,130	-				55,130
Employee Related	Reserves	484,593	33,100	-	40,000		477,693
Self-Insuring	Reserves	552,477	16,000	101,517	-		466,960
Community Benefit	Reserves	1,148,432	239,640	25,500	625,000		737,572
Police Operating	Reserves	279,452	-	275,000	-		4,452
Winter Control	Reserves	472,398	-				472,398
Water Working Funds	Reserves	1,064,058	-		-		1,064,058

Name	Type of Fund	Projected Opening Balance	Contributions	Operating Draws	Capital Draws	Estimated Development Charges To Be Collected	Projected Closing Balance
Water - Contingency	Reserves	319,929	-		-		319,929
Hydro One Community Benefit Grant	Reserves	(1,242,000)	580,000				(662,000)
Union Water Supply	Reserves	419,228	-		-		419,228
Facilities – New	Reserves	10,103,336	1,249,500				11,352,836
Facilities	Reserves	419,816	897,800		130,000		1,187,616
Furniture and Fixtures	Reserves	62,139	24,600		30,000		56,739
Vehicles & Equipment	Reserves	924,415	498,500		1,485,000		(62,085)
Technology & Office Equipment	Reserves	101,776	251,200		190,000		162,976
Fire Vehicles & Equipment	Reserves	1,688,834	452,200		2,141,284		(250)
Roads	Reserves	13,802,234	8,573,639	200,000	4,545,000		17,630,873

Name	Type of Fund	Projected Opening Balance	Contributions	Operating Draws	Capital Draws	Estimated Development Charges To Be Collected	Projected Closing Balance
Railway Crossings	Reserves	49,550	-		-		49,550
Bridges & Culverts	Reserves	3,195,011	598,300		2,400,000		1,393,311
Storm water	Reserves	1,506,622	1,084,600		40,000		2,551,222
Road Share of Drainage	Reserves	1,828,905	378,700	-			2,207,605
Gravel Road Conversion	Reserves	991,008	845,200		290,000		1,546,208
Street Lights – New	Reserves	1,818,448	239,000		75,000		1,982,448
Playground Equipment	Reserves	325,314	164,500				489,814
Trails – New	Reserves	712,757	361,900		650,000		424,657
Trails – Existing	Reserves	350,400	99,600		450,000		(0)
Parks Signage	Reserves	72,185	10,300		20,000		62,485

Name	Type of Fund	Projected Opening Balance	Contributions	Operating Draws	Capital Draws	Estimated Development Charges To Be Collected	Projected Closing Balance
Parks Furniture & Fixtures	Reserves	1,310,409	600,000		371,000		1,539,409
Building Repairs & Maintenance	Reserves	924,801	57,700		-		982,501
Election	Reserves	33,437	35,000		-		68,437
Tree Replacement	Reserves	20,000			20,000		0
Plans & Studies	Reserves	660,500	34,500	20,000	355,000		320,000
Legal Reserve	Reserves	76,298					76,298
Heritage Committee	Reserves	15,006		15,006			
Economic Development	Reserves	769,015	25,000		-		794,015
BIA	Reserves	17,518					17,518
Union Water Supply - Operating	Reserves	199,367					199,367

Name	Type of Fund	Projected Opening Balance	Contributions	Operating Draws	Capital Draws	Estimated Development Charges To Be Collected	Projected Closing Balance
		84,436,396	31,783,706	6,922,116	36,588,604	3,023,145	75,732,527