

**Municipality of Lakeshore**  
**2022 Quarter 3 (Sep 30th) Forecast till December 31, 2022**

	<b>Budget</b>	<b>Forecast</b>	<b>Variance (Surplus) / Deficit</b>	<b>Percentage Variance</b>
<b>Chief Administrative Officer</b>				
<b>CAO Office</b>				
Net Total	(407,381)	(400,481)	(6,900)	1.69%
<b>Digital Transformation &amp; Cloud Services</b>				
Net Total	(1,024,715)	(1,070,726)	46,011	-4.49%
<b>Council Services</b>				
Net Total	(326,523)	(286,025)	(40,498)	12.40%
<b>Committees of Council</b>				
Net Total	11,225	45,200	(33,975)	-302.67%
<b>Total Chief Administrative Officer</b>	<b>(1,747,394)</b>	<b>(1,712,032)</b>	<b>(35,362)</b>	<b>2.02%</b>
<b>Strategic &amp; Legal Affairs</b>				
<b>Strategic and Legal Affairs Admin</b>				
Net Total	(223,116)	(220,591)	(2,525)	1.13%
<b>Legal Services</b>				
Net Total	(856,333)	(1,113,833)	257,500	-30.07%
<b>Civic Affairs</b>				
Net Total	(616,506)	(627,353)	10,847	-1.76%
<b>Workforce Development</b>				
Net Total	(414,962)	(423,278)	8,316	-2.00%
<b>Animal Control</b>				
Net Total	(30,150)	(23,350)	(6,800)	22.55%
<b>Fire</b>				
Net Total	(2,273,339)	(2,281,760)	8,421	-0.37%
<b>Police</b>				
Net Total	(4,950,187)	(4,943,541)	(6,646)	0.13%
<b>Crossing Guards</b>				
Net Total	(67,966)	(67,966)	-	0.00%
<b>Total Strategic &amp; Legal Affairs</b>	<b>(9,432,559)</b>	<b>(9,701,672)</b>	<b>269,113</b>	<b>-2.85%</b>
<b>Growth &amp; Sustainability</b>				
<b>Growth and Sustainability Admin</b>				
Net Total	(210,793)	(208,393)	(2,400)	1.14%
<b>Economic Development &amp; Mobility</b>				
Net Total	(193,925)	(188,425)	(5,500)	2.84%
<b>ATRC Facilities &amp; Fields</b>				
Net Total	(2,324,809)	(2,317,734)	(7,075)	0.30%
<b>Recreation</b>				
Net Total	(578,234)	(495,817)	(82,417)	14.25%
<b>Marina</b>				
Net Total	(81,150)	(4,346)	(76,804)	94.64%
<b>Community Planning</b>				
Net Total	(750,725)	(656,490)	(94,235)	12.55%
<b>GIS</b>				
Net Total	(210,058)	(167,667)	(42,391)	20.18%
<b>Building</b>				
Net Total	-	(0)	0	0
<b>By Law</b>				
Net Total	(352,865)	(321,921)	(30,944)	8.77%
<b>Public Service</b>				
Net Total	(616,822)	(525,162)	(91,660)	14.86%
<b>Total Growth and Sustainability</b>	<b>(5,319,381)</b>	<b>(4,885,956)</b>	<b>(433,425)</b>	<b>8.15%</b>

## Operational Services

### Operational Services Admin

Net Total	(207,593)	(206,093)	(1,500)	0.72%
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### Roads & Fleet

Net Total	(14,778,292)	(14,668,204)	(110,088)	0.74%
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### Parks & Trails

Net Total	(1,839,187)	(1,678,144)	(161,043)	8.76%
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### Engineering and Infrastructure

Net Total	(746,769)	(498,215)	(248,554)	33.28%
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### Capital Projects

Net Total	(351,036)	(349,036)	(2,000)	0.57%
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### Drainage

Net Total	(225,217)	(291,274)	66,057	-29.33%
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### Facilities (non ATRC) & Properties

Net Total	(1,756,324)	(1,772,664)	16,340	-0.93%
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### Solid Waste

Net Total	(1,479,075)	(1,548,708)	69,633	-4.71%
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### Total Operational Services

(21,383,493)	(21,012,339)	(371,154)	1.74%
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## Finance & Corporate Accounts

### Finance Admin

Net Total	(224,652)	(215,213)	(9,439)	4.20%
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### Accounting and Revenue Services

Net Total	455,916	520,063	(64,147)	14.07%
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### Financial Planning & Analysis

Net Total	(364,704)	(331,097)	(33,607)	9.21%
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### Corporate Accounts

Net Total	38,016,267	38,563,809	(547,542)	1.44%
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### Total Finance & Corporate Accounts

37,882,827	38,537,562	(654,735)	1.73%
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### Total Taxation Funded Accounts

-	1,225,564	(1,225,564)	-
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## Water

### Water

Net Total	-	(89,826)	89,826	
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### Total Water

-	(89,826)	89,826	
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## Wastewater

### Wastewater

Net Total	-	100,534	(100,534)	
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### Total Wastewater

-	100,534	(100,534)	
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