

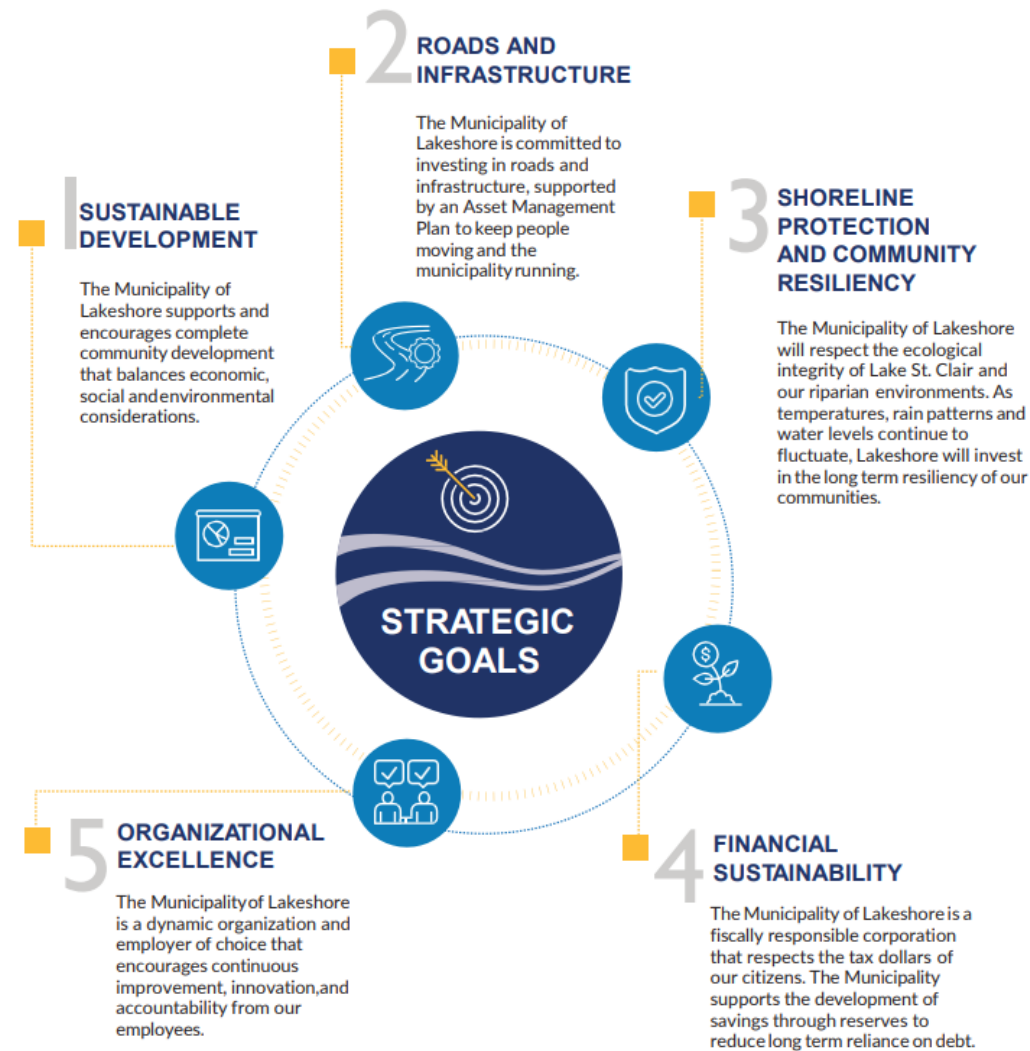
Charting a Sustainable Path Forward

Municipality of Lakeshore

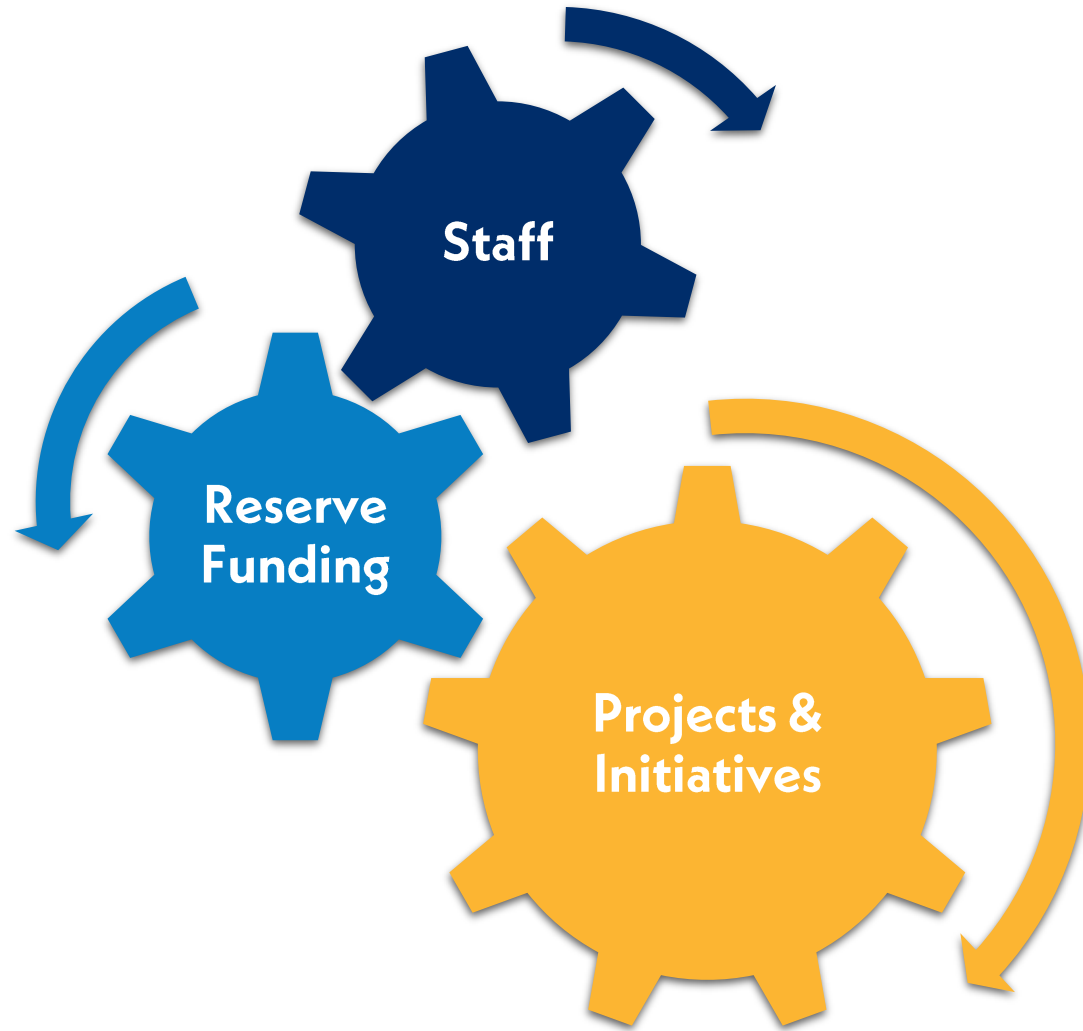
Draft Budget

2023

Strategic Plan 2019-2022



Investing in Lakeshore



Budget Highlights



4.74%

Proposed Lakeshore
tax rate increase



3.83%

Blended tax
rate increase



4%

Proposed combined
water rate increase



9%

Proposed combined
wastewater rate increase



\$13.41

Avg. monthly impact on single family dwelling
(\$275,000 assessed value using 210 m3 of water.)

\$500
stays in
Lakeshore



\$380
to the
County
of Essex

\$120
to local
school
boards

Budget Highlights

- **Assessment growth** = \$860,887 of tax revenue.
- Total expenditures of **\$56.7 million**
(compared to \$53.58 million in 2022).
 - **\$25.6 million** for **capital projects**
 - **\$28.3 million** to reserves
 - **\$31.2 million** from reserves
- Approximately **\$17.58 million** in recoveries.
- **\$39.1 million** in revenue = **additional levy of \$2.7 million**
compared to 2022.

- **Insurance Increases**
Nearly **13% increase** since 2022
- **Inflationary Pressure**
Average inflation **increased by 7%**
Non-residential construction **increased by 25.9%**
- **Postponement of Property Tax Reassessment**
Even with significant growth, homes coming continue to be valued at 2016 construction prices for the region

Budget Highlights

The 2023 Draft Budget is proposing additional annual tax funding of \$2,719,620 to fund:

Capital Enhancements		Operating Budget Impacts	
Transfers for Asset Management Lifecycle Funding	\$1,239,249	2023 One-Time Carrying Costs	\$499,011
		Staffing Enhancements-Tax Funded	1,141,644
		Staffing Enhancements-Water & Wastewater	280,373
		Council Approved Initiatives	15,000
		Annualized Wage Adjustments	968,421
		Net Budget Line Increases and Decreases	(1,291,565)
		Contractual Increases	357,682
		Other Service Level Enhancements	197,925
		Legislative Impacts	336,668
		Transfer from Stabilization	(1,024,788)
Total Capital Enhancements	\$1,239,249	Total Operating Impacts	\$1,480,371

3% of recommended tax increase is **to enhance annual capital funding**



Staffing Requests

Budget Centre	Position	Impact
Digital Transformation	Team Leader - Technology Service Delivery (FT)	\$122,055
	Technology Infrastructure Specialist (FT)	\$100,577
Workforce Development	Workforce Development Advisor (FT)	\$122,741
Civic Affairs	Communications and Engagement Specialist (FT)	\$86,313
	Team Leader - Civic Affairs**	\$122,055
	Administrative Assistant/Licensing Officer (PT)**	\$42,968
Legal Services	Associate Lawyer (FT)	\$160,554
By-Law	Administrative Assistant (FT)	\$84,462
GIS	GIS Student	\$15,109
Parks	Seasonal Parts Staff (seasonal)	\$47,500
Accounting and Revenue	Accounting Clerk (FT)	\$88,097
	Revenue Clerk*	\$48,656
Financial Planning	Financial Analyst (FT)	\$100,557

New recommended positions funded from tax revenue = **\$1,141,644**

* Position previously approved by Council in 2022

** Approved in 2022 and offset by \$150,000 in gaming revenue



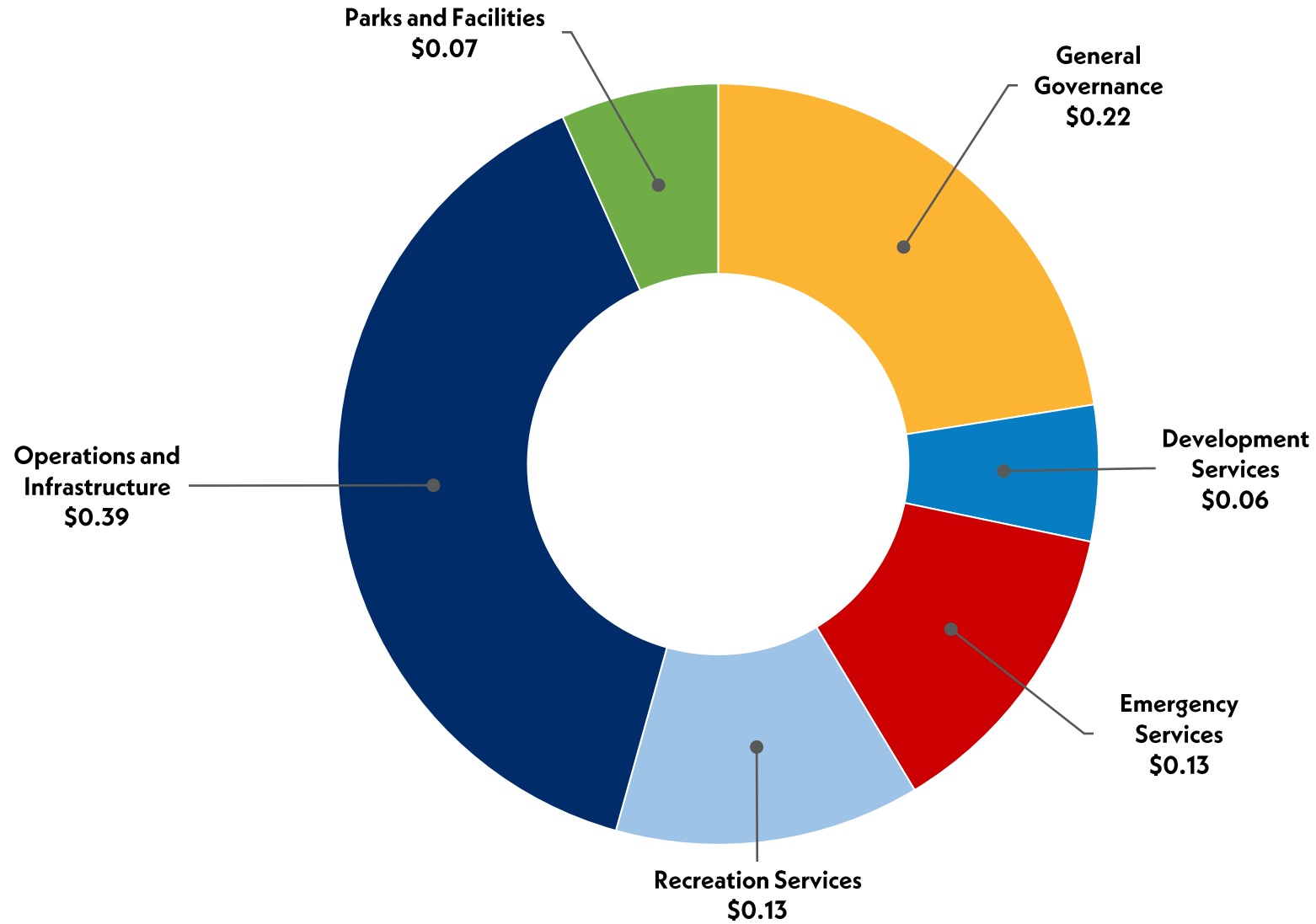
Staffing Requests

Budget Centre	Position	Impact
Water	Water Locate Technician (full time)	\$97,994
	Water Locate Technician (Contract)	\$83,685
Wastewater	Wastewater Operator (full time)	\$98,694

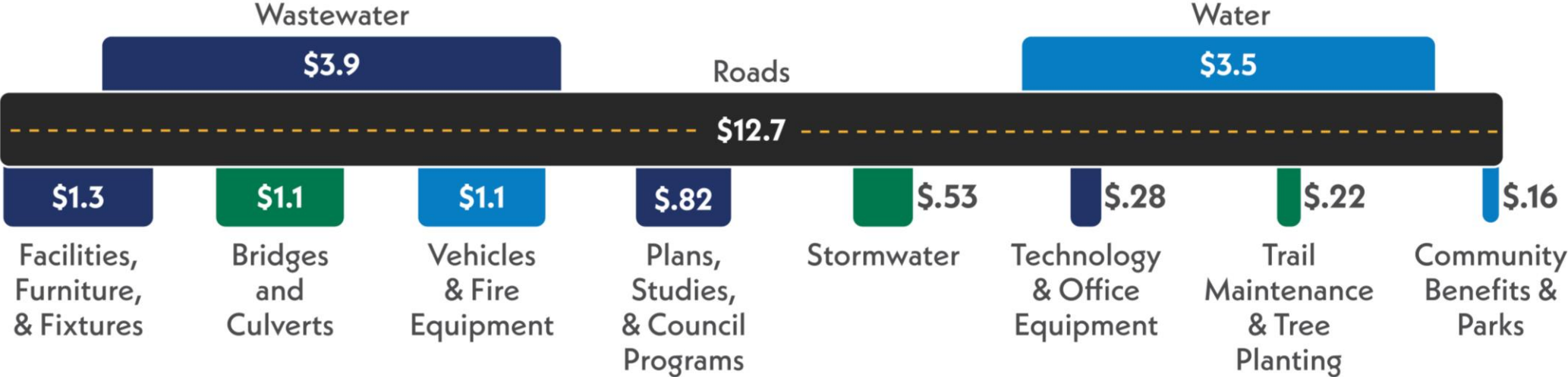
New recommended positions funded from
Water and Wastewater rates = **\$280,373**



Taxation Breakdown per \$1



Capital Budget Breakdown (in \$ millions)



Major Projects*



-Patillo Road, Major Street and Lilydale Avenue Reconstruction



-CR22 Watermain Construction

-Bridge Rehabilitation Work

-West Public Works Shop Design and Upgrades

-Water Meter Replacement

-Stormwater Levy Study and Pond Maintenance

-Replacement of Tandem Axle & Single Axle Plow Truck

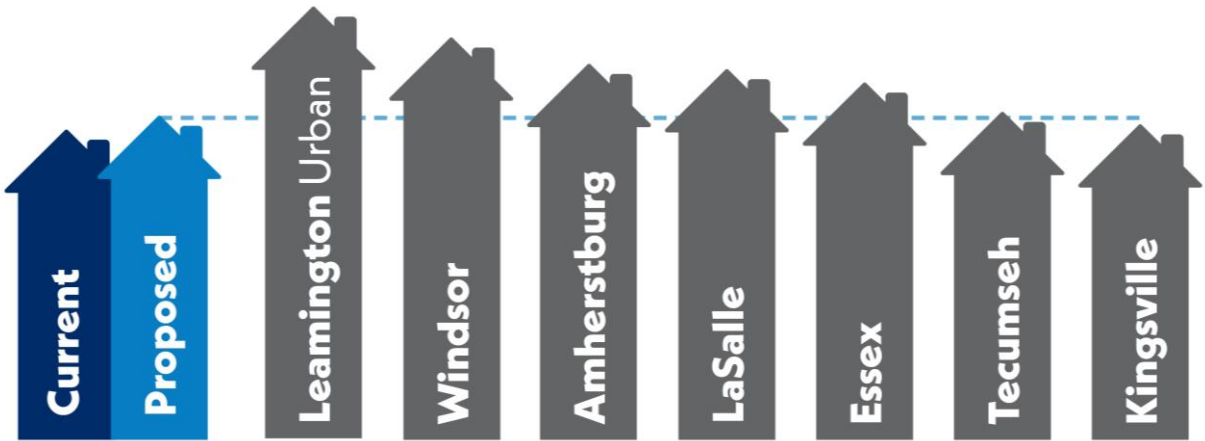
-Wastewater Master Plan

*Information on Lakeshore’s contribution to CWATS’ County Road 31 project will be presented for Council consideration during budget meetings on January 30/31.

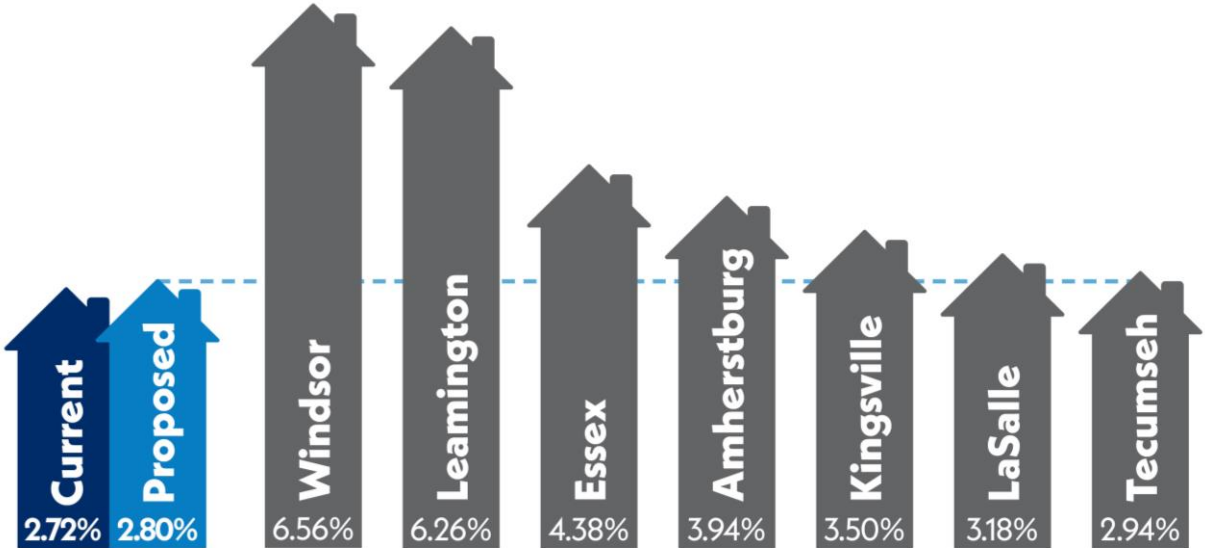


Regional Comparison

Lakeshore’s 2022 and proposed 2023 tax rates compared to local municipalities’ 2022 rates.



Affordability measured as property taxes compared to average household income.



Regional Comparison

#1 **\$5.8** billion Total Weighted Assessment (excluding PIL).

#1 **24.5%** Assessment as percentage of total County assessment.

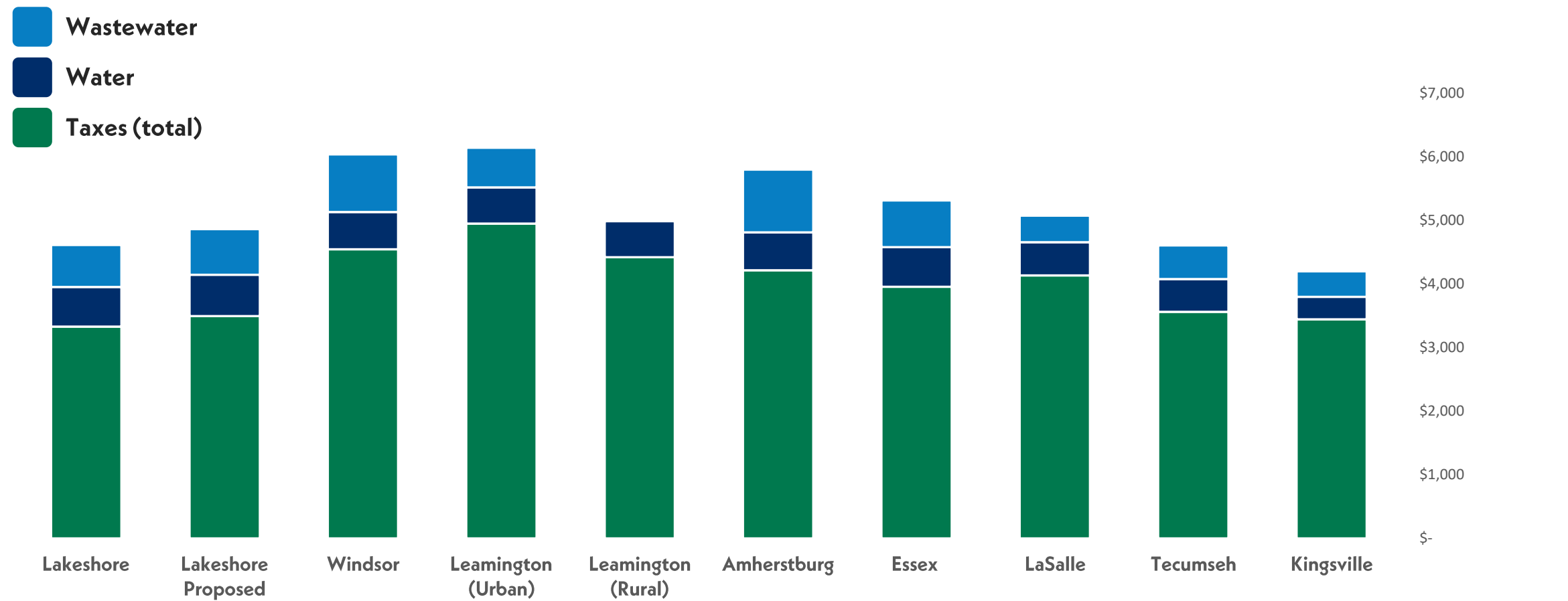
#2 **9.2%** Industrial as percentage of total assessment.

#2 **\$37.3** million Amount of tax levied in 2022.

#6 **\$2,596** Amount levied by household.

#7 **\$924** Amount levied by population.

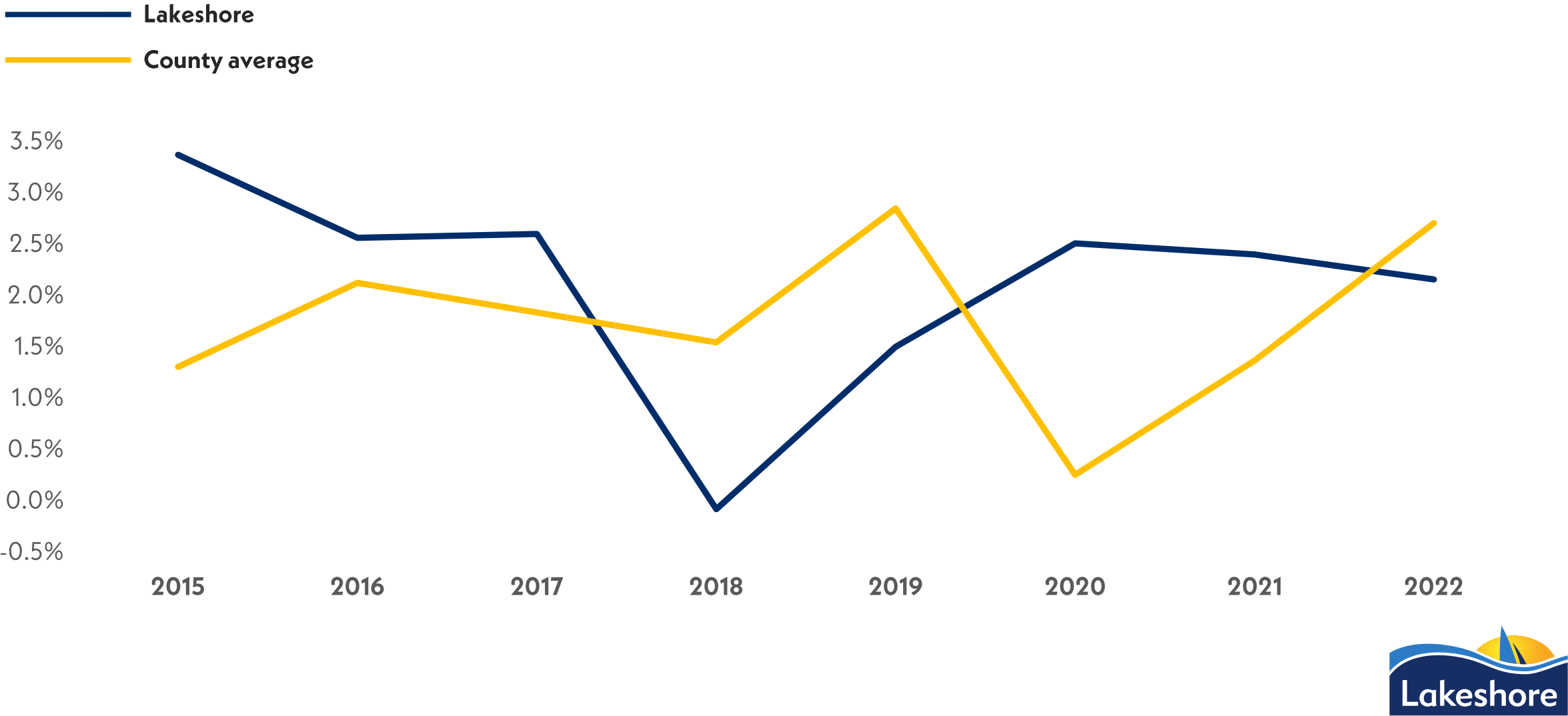
Regional Comparison (Combined tax, water, and wastewater)



Based on 2022 total tax bill for a home assessed at \$250,000 using 20 m³ of water and wastewater

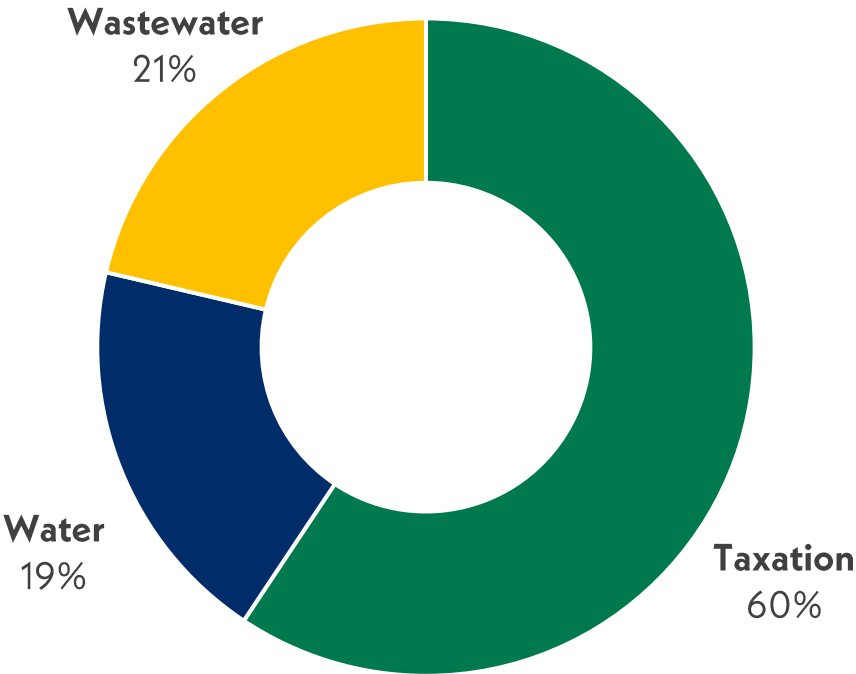


Historical Changes in Tax Rates



Impact to Residents

	2022	2023	Change
Taxation	\$1,760	\$1,844	\$84
Water	\$577	\$600	\$23
Wastewater	\$609	\$663	\$54
Total	\$2,946	\$3,107	\$161
Taxation	59.7%	59.3%	
Water	19.6%	19.3%	
Wastewater	20.7%	21.3%	



Calculation based on an average home assessed at \$275,000 using an average 210 meter³ of water per year.



Appendices Review & New to the 2023 Budget

List of Operational Items Removed - Appendix I

- Increases transparency by showing Council and residents the operational items removed during administrative review.
- **\$1,318,331** of operational items were removed during the review.

Listing of Capital Projects Removed - Appendix II

- A total of \$18.5 million of capital project requests which been deferred to future budgets.
- Funding and reserve balances do not currently exist to fund all proposed projects.

Listing of One-Time Costs Carrying Over into 2023 - Appendix III

- Several one-time costs are carrying over from 2022.

Business Cases to Support Staffing Request - Appendix IV (New in 2023)

- All new staffing requests are accompanied by business cases so Council and community members can review needs, risks, and/or impacted service levels associated with staffing resources.

Business Cases to Support Deferred Staffing Request - Appendix V (New in 2023)

- A list of staffing requests and associated business cases deferred during the 2023 budget review process.
- List will give Council an opportunity to review service levels and consider if they should be advanced in the budget and 2023 work plans.



Questions?

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